



BACK TO THE FUTURE



COMMUNITY HEALTH
OF SOUTH FLORIDA, INC.

ANNUAL REPORT
2016

A Message from the President & CEO

Dear Community Partners,


If we could hop in a car and go back in time just like in the movies, then the late 60's and early 70's would be a moment in time that many of us might be ashamed to repeat. It was a time when minorities were not allowed access to nearby hospitals in South Dade and a time when a few brave champions for healthcare equality were strategizing and waging their battle for access for all. Their

advocacy, their devotion and their persistence paid off in 1971, when Community Health of South Dade (soon to be Community Health of South Florida Inc.) was established in two double-wide trailers on SW 216 Street. Nearly half a century ago, that moment in time was the beginning of something tremendous, the birth of a non-profit health center that would become a medical home to people of all races and economic backgrounds, regardless of insurance status. On its 45th anniversary, this trail blazing non-profit health center would go on to be recognized as a role model organization by the Governor's Sterling Council in 2016. That is when CHI became the first Federally Qualified Health Center in Florida to be awarded the coveted Governor's Sterling Award, the highest recognition a company can receive for excellence in performance in Florida.

In 2016, CHI also became only the second Federally Qualified Health Center in the nation to be designated as a behavioral health medical home. This designation emphasizes a team based-approach to care that includes a primary care physician, behavioral health physician, nurses, therapists, pharmacists and others.

To reach our goals, we have always reflected back on where we came from. That is why this annual report is appropriately named "Back to the Future." In 2016, we unveiled our history book, a project that I am extremely proud of because it tells our story and the story of where we are going. The book is titled *Community Health of South Florida, Inc., How a Community Helped Ignite a Healthcare Revolution*. It explains the civil rights struggle for health care – a right that far too many of us today take for granted.

Even with 11 health centers and 34 school-based centers, CHI remains in a growth mode. The future is bright for us and for the community. CHI is working to ensure that every community has access to our high-quality health care and diverse, convenient services. But don't forget the past. Like then, now is a critical time for advocacy. All of us need to advocate for community health centers and health insurance for all. It will mean the difference between life and death for many. More than 70 percent of the country's federal funding for health centers is set to expire in October of 2017. If federal leaders do not act, this could mean 2,800 health centers nationwide could face closures, according to the National Association for Community Health Centers (NACHC). For us at CHI, it's estimated that could mean 14% of our patients would lose access to care. This can't happen and it's up to all of us to advocate for funding and healthcare coverage. Together we can move forward, realizing the mistakes of our past. The pioneers of our healthcare have shown us the way.



Brodes H. Hartley Jr.
President and CEO
Community Health of South Florida, Inc.



BACK TO THE FUTURE

A TRAVEL IN TIME CHI'S PAST AND FUTURE

It was a meager beginning for a health center. Two doublewide trailers and a handful of doctors working feverishly to mend a gaping wound – the lack of access to quality health-care for those living in South Dade. But that historical beginning built up momentum over the past 45 years, driven by advocacy, compassion and dedication to a mission. Today, Community Health of South Florida, Inc. is an expansive healthcare system spanning from Coconut Grove to Marathon in the Keys with 11 health centers, plus 34 school-based centers.

Over the past four and a half decades, CHI has faced many challenges. It has also seen many triumphs. But challenges and triumphs are parts of its growth and maturity.

It would take travel back in time to understand how the past has led to the present and how the present will steer CHI into the future. Not exactly like Doc Brown's DeLorian time machine steered by Marty McFly in "Back to the Future," but just as interesting. Let's travel back in time to CHI's humble beginnings.

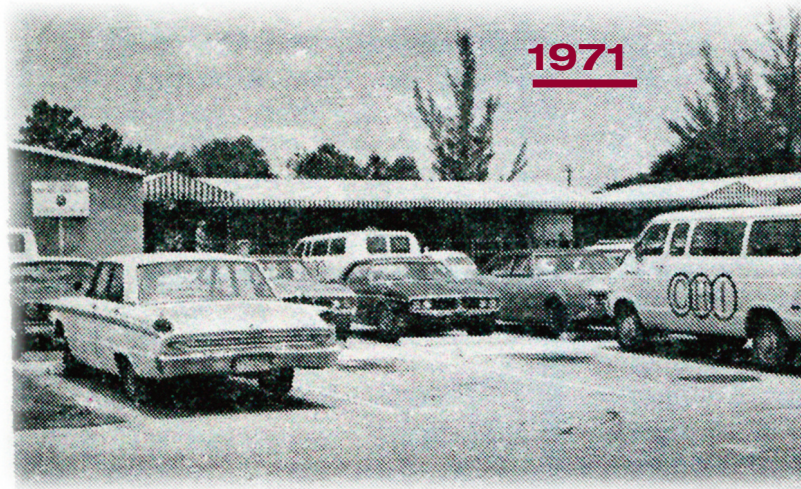
The journey begins in 1971 in South-Dade Florida with an unlikely woman with a third-grade education, big dreams and a big voice. Doris Ison became fed up with the lack of access to medical care in South Dade. Back then, African-Americans were not allowed to be treated at the nearest hospital.

"Black people couldn't even go there for emergencies," Ison told a *South Dade News Leader* reporter in 1976. "Black folks had to go all the way up to Kendall or Jackson, even if they were bleeding to death," she continued. "Many of our people were born on the way to the hospital and many of them died the same way."

Ison was determined to do something about it. Her quest to be heard would take her before the U.S. Congress and ultimately result in the creation of what is today Community Health of South Florida, Inc. (CHI), a non-profit health care organization.

Moving forward to 1977, Senator Ted Kennedy made a visit to Miami and made a point to stop at CHI to meet with Ison as part of a fact-finding tour of health facilities to accumulate information to be used to draft healthcare legislation.

Doris Ison's grandson, Brian Lucas, was eight years old at the time and present when Senator Kennedy



The South Dade Community Health Center began serving the community in trailers in 1971.

made his visit. "I didn't really understand at that time what the big deal was," admitted Lucas. "But I'll never forget it. I had never seen so many cameras and reporters."

Today Lucas looks back at the magnitude of that moment recognizing its significance. The images of his grandmother and Kennedy together are forever burned into his memory.

Senator Edward M. Kennedy talks with Doris Ison, her grandson Brian Lucas and admirers in 1977.





Rudy Juarez, leader and founder of Organized Migrants in Community Action calls for a boycott of a federal food handout, arguing "...we want to give the right nutrition to our children." Workers voted to boycott.

But Ison didn't do it alone. Rudy Juarez, leader and founder of Organized Migrants in Community Action pushed to protect healthcare for migrant workers and secure a health center in the South. And Dr. Lynn Carmichael, who created the Department of Family Medicine at the University of Miami (well known as the father of family medicine) played a pivotal role. The three... somewhat opposites in life experiences, pulled together the politics, financing and medical expertise needed to form a non-profit healthcare center.

Next stop, August 24, 1992. Mangled, uprooted trees, boats in the harbor recklessly tossed onto the land, mobile homes crushed beyond recognition, entire communities flattened in an instant leaving hundreds suddenly homeless. This was the event that changed the landscape of South Miami-Dade forever and the loss that opened the door to growth for CHI.

Hurricane Andrew barreled its way through South Dade showing no mercy with category 5 winds measuring 165 mph. Its primary target was Homestead, the home of CHI's Martin Luther King, Jr. Clinica Campesina and the South Dade Health Center campus.

Although the 165 mph winds were unforgiving to the majority of the area, fate was on CHI's side and spared both of the Homestead campuses from major damage. The main health center, Doris Ison, in Goulds also sustained only minor damage.

The worst storm in modern history ultimately helped to expand healthcare options in South Dade.

"We sometimes refer to it as Saint Andrew," said Brodes H. Hartley, Jr., Pres/CEO of CHI. "Because of the hurricane, we were able to get federal funding to expand."

Within six years, CHI had built four new centers. It set the non-profit on a path for growth that would continue over the next 18 years.

A stop in 1998, finds CHI receiving Joint Commission accreditation, recognized nationwide as a symbol of healthcare quality and excellent performance.

Fast forward to 2014. CHI is the first community health center in the State of Florida to become a teaching health center. It welcomed its first class of 13 residents in the specialties of family medicine (4), OB/GYN (4) and psychiatry (5).

"CHI will be contributing to the national effort to train primary care clinicians to meet the needs of the many newly insured from the Affordable Care Act," explained Hartley. "It also brings a higher level of quality to the organization."

On June 17, 2014, CHI held its first White Coat Ceremony. Residents received the long, white coat that identifies them as caregivers. The event is considered a landmark in a medical student's studies.

In Miami-Dade County more than 25,000 houses were destroyed by Hurricane Andrew and about 100,000 more were seriously damaged.



Another banner year for CHI was 2016. Two major events occur that showcase CHI's service excellence. CHI became the first Federally Qualified Health Center in the nation to be awarded the coveted Governor's Sterling Award. The award signifies CHI as a role model organization and marks a milestone for the agency. The Sterling award is a difficult accomplishment that only a few organizations are able to obtain.

In addition, in 2016, CHI celebrated 45 years of quality healthcare service to the people of South Florida. A black tie fundraiser recognized those who helped build Community Health of South Florida, Inc. over the years and raised funds for a Children's Crisis Center.

"We had an outstanding anniversary gala," said Hartley. "It was reflective of our rich history and devotion to our mission. To see the community embrace all that we have done and all that we have built upon was inspirational."

Hartley and 16 others were honored at the gala for laying the groundwork for success at CHI. Their visions and hard work built the organization from just two double wide trailers when CHI started in 1971, to now 11 comprehensive health care centers and 34 school-based centers in Miami-Dade and Monroe Counties.

Their stories are forever chronicled in the new CHI history book called *Community Health of South Florida Inc., How a Community Helped Ignite a Healthcare Revolution*. CHI unveiled the book for the first time at the gala and gave every attendee a copy.

The time travel journey pauses here momentarily. There are many more stops to make as CHI heads into the future: additional health centers...the Children's Crisis Center...building expansions...remodeling...medical breakthroughs...lives saved... and surely some unknowns, too.

Whatever the future holds for CHI is sure to be exciting, rewarding and will enhance the community's people and services. Now and in the future, CHI is and will be the place where "patient care comes first."

**BACK
TO THE FUTURE**



CHI welcomes in it's 3rd class of medical residents in 2016.

Brodes H. Hartley, Jr. (left), Board Chair Johnny Brown (right) and CHI's Executive Team accepted the Governor's Sterling Award in 2016.



2016 THE YEAR IN REVIEW

JANUARY



CHI adds a vision department at the Doris Ison Health Center.

FEBRUARY



CHI joins the important nationwide #SaveOurDocs social media campaign to acknowledge the major role that Teaching Health Centers play in communities throughout the United States.

MAY



May was National Foster Care Month. CHI honored its foster parents in appreciation for all they do. It takes a special kind of person to be a foster parent.

JUNE



CHI became the first Federally Qualified Health Center in Florida to be awarded the coveted Governor's Sterling Award. This award is the highest recognition an organization in Florida can receive for performance excellence.

SEPTEMBER



Dr. Linda Zambrana addresses the media at CHI news conference. The focus was the threat of Zika to the farmworker and migrant population.

OCTOBER



CHI celebrated its 45th anniversary gala with a "Night Safari" theme at Jungle Island. The black tie affair recognized those who helped build CHI and raised funds for the Children's Crisis Center.

MARCH



The Doris Ison Urgent Care Center team delivers a healthy baby boy! The delivery became a critical yet successful exercise in emergency obstetrics.

APRIL



CHI's annual celebrity golf tournament raised \$87,000 to help build a new Children's Crisis Center.

JULY



CHI welcomed its third class of residents at the Brodes H. Hartley, Jr. Teaching Health Center. This brings the total to now 28 medical residents at CHI.

AUGUST



CHI extends its outreach services in Coconut Grove thanks to a \$200,000 donation from the former Helen B. Bentley Family Health Center board.

NOVEMBER



Pharmacists Claire Mignon and Lynette Boodhoo are the first winners of the revamped "Bright Idea Program" at CHI, each receiving \$500. The new program rewards employees for finding ways to save money and improve the company.

DECEMBER



Shante Johnson (right) CHI employee of the year receives her plaque from Chief Nursing Officer Monica Mizell at the holiday party/awards ceremony.

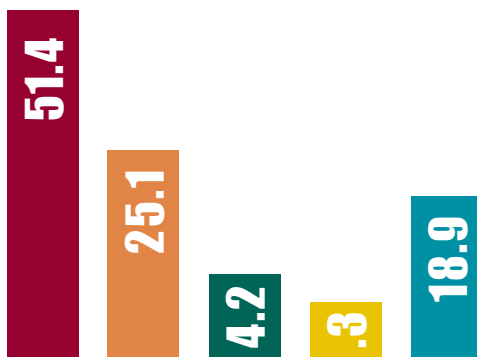
ACCOMPLISHMENTS

- CHI became the 1st Community Health Center nationwide to win the Governor’s Sterling Award.
- Provided healthcare to 75,000 unduplicated patients, with 285,000 patient visits.
- Teaching Health Center Started 3rd class of medical residents.
- CHI received \$30,470,941 in grant awards for 2016.
- More than 75 adult and youth volunteers provided more than 7550 hours of services valued at more than \$120,836.
- CHI pharmacies filled 322,539 prescriptions in 2016 up from 284,964 in 2015.
- Coordinated and participated in 82 community events, including 41 health fairs with a total of 14,963 participants.
- A total of 975 live scan fingerprinting transactions were conducted.
- CHI staff grew to 846 in 2016.
- Held 45th anniversary gala with more than 400 guests.
- Published CHI History book.
- Successfully passed American Osteopathic Association accreditation inspection.
- Helped more than 26,000 people submit applications for health insurance and enrolled 13,000.
- Rolled out new mobile friendly multi-lingual website.
- Local and National media coverage.
- Renovated and opened dental units in West Kendall and South Miami.
- Broke ground on renovations for Marathon Health Center.
- Began Doris Ison parking lot expansion to add 500 more parking spaces.
- Embedded primary care services within behavioral health department.
- CHI became 2nd Federally Qualified Health Center in the U.S. to be designated as a Behavioral Health Medical Home by the Joint Commission.
- CHI’s Specialized Therapeutic Foster Care program is the largest in Miami-Dade/Broward/Monroe counties. The total number of STFC homes doubled from 12 to 24.
- Implemented After-hours call center at CHI for patients to call 24 hours a day.

STATEMENT OF ACTIVITIES

INSURANCE STATUS OF CHI PATIENTS FOR 2016

- None/Uninsured 51.4%
- Medicaid 25.1%
- Medicare 4.2%
- Public Insurance .3%
- Private Insurance 18.9%



Source UDS 2016 submission

REVENUES

2016

Grant Revenue	\$30,470,941
Net Patient Revenue	37,653,706
Other Revenue	3,244,210
Total Revenue	\$71,368,857



CHI LEADERSHIP

Board of Directors

Top Row left to right: Carlo St. Cyr; Nicolas Alvarado; Luis Torrens; Edward Borrego; Johnny Brown, Board Chair; Abraham Levy, Treasurer; Susan Squella-Scott, Secretary; Jeffrey Coldren, 2nd Vice Chair.

Front Row left to right: Cesar V. Caicedo; Ingrid Mapelli; Claudia Gonzalez; Teresita Roldan; Pinky Sands; Brodes H. Hartley Jr.
Not pictured: Arjun Saluja, 1st Vice Chair; Cipriano Garza, Jr.



Executive Team

Back Row left to right: Sean St. Louis, Chief Finance Officer; Jean Pierre, VP for Behavioral Health; Tiffani Helberg, VP for Communications and Development; Dr. Robert Johnson, Director of Dental; Dr. Saint Anthony Amofah, Chief Medical Officer.

Front Row left to right: Juan Reyes, Asst. VP for Human Resources and Risk Management; Monica Mizell, VP and Chief Nursing Officer; Brodes H. Hartley Jr., President/CEO; Natalie Windsor, Chief of Staff; Blake Hall, Chief Operating Officer.

Corporate Team

Back Row left to right: Sean St. Louis, Chief Finance Officer; Dr. Saint Anthony Amofah, Chief Medical Officer; Juan Reyes, Asst. VP for Human Resources and Risk Management; Jean Pierre, VP for Behavioral Health; Tiffani Helberg, VP for Communications and Development; Maurice Hamilton, Chief of Security; LeTerron Lewis, Director of MIS; Dr. Robert Johnson,

Director of Dental; Toni Bowen-McDuffey, Director of Pharmacy; Armando Hall, Laboratory Manager; Blake Hall, Chief Operating Officer.

Front Row left to right: Romanita Ford, Director of Community Affairs; Kay Dolan, Radiology Manager; Fernando Vila, Director of Performance Improvement; Carrol Hall, Internal Auditor and Compliance Officer; Monica Mizell, VP and Chief Nursing Officer; Brodes H. Hartley Jr., President/CEO; Natalie Windsor, Chief of Staff; Allison Madden, Asst. VP Care Management; Eunice Hines, Director for Migrant Services; Carline Denis-Barnes, Director of Health Information Management.



PATIENT PROFILES



Christi Kaufmann

DRIVEN BY QUALITY CARE

Most people won't drive three hours to a doctor's appointment. But for Christi Kaufmann the drive from her home in Stuart, Florida to Miami is a drive she happily makes because she loves her healthcare team at Community Health of South Florida, Inc. (CHI).

"All the staff are always smiling. They seem like they enjoy being there and really want to help me," said Kauf-

mann, a Home Health Aide to the elderly.

In spite of the distance since her move in December 2015, Kaufmann wants to keep the CHI health team she has had for one and one half years. She likes being able to see all of her providers in one place on one day.

"Even though I travel 3 hours to CHI, in the end it really saves me time. I don't have to fight traffic or find parking for different appointments, not to mention multiple wait times. It's so convenient this way."

Kaufmann has developed a great rapport with her

providers. She likes the personal touch they give her. "They remember not just my name, but also everything about me and my case," said Kaufmann. "Even in the hallways they approach me just to say hi and ask how I'm doing. They give me the personal treatment, like they really care. I wish I could scoop up CHI and transport it to Stuart!"

Michelle Robinson, MSW, Mental Health Specialist II who has been working with Kaufmann for the past year reports that Kaufmann has progressed a lot. "Christi has come a very long way. She had a lot of serious issues that we have worked out together through the therapeutic process. She is now in a happy place." Kaufmann looked back at how far she has come with CHI and smiles. "A year ago, I didn't enjoy my life. If it wasn't for my core team of CHI providers, Pauline Peterkin, Keith Williams and Michelle Robinson, I would have given up," she said. "Between these three and others, their combination of medicine, therapy and a little TLC pulled me out a deep depression and anxiety. My panic attacks are now nonexistent. This past year, I became happy-go-lucky me again. Now everyday is a beautiful day because of CHI."

FINDING HOPE AGAIN

He woke up in a room full of people scurrying about, fussing over him with tubes and needles, and sterile looking surroundings. Confused at first, he came to realize he was in a hospital.

His memory of what happened sharpened. He recalled an impact from behind, tossing him 100 feet onto the grass next to a canal with alligators.

A van traveling 50 mph swerved off the road and crashed into Bernard McIntyre's state maintenance vehicle as he worked along the side of a street in Madison, Florida.

Extensive medical tests determined that McIntyre had sustained a severe fracture of the pelvis and his bladder was ruptured. He had lost a great deal of blood. The severity of his injuries and constant pain rendered him unable to work any longer.

"I thought my life was over. Or maybe I just wanted it to be," said McIntyre. "How could I continue on like this? My life seemed hopeless."

But his life wasn't hopeless.

After more than a two month stay in the hospital

he moved to South Florida to stay with his cousin. McIntyre came to Community Health of South Florida, Inc's (CHI) Everglades location to continue primary care with Robin Lopez, PA-C. Many months of treatments and physical therapy were still ahead for McIntyre.

"He was the victim of major trauma and was seriously injured, he lost a lot of blood," said Lopez.

"Putting screws into his pelvis to hold it together was just the start of his problems. He still has a very long road ahead to his recovery."

Barely recovered from that accident, his bad luck returned just two years later when he was the victim of another vehicle accident. These injuries forced two total hip replacements, a lot more physical therapy and another long road to recovery.



CHI patient Bernard McIntyre stands with his fiancée Latrice outside of the Doris Ison Health Center.

PATIENT PROFILES (CONT)

For McIntyre, the bad luck still didn't end there.

"This past summer Ms. Lopez referred me for a colonoscopy. It was just a routine procedure so we were all shocked when the results unexpectedly revealed colon cancer. I found myself in surgery again." He continued, "The surgery was successful and removed all of the cancer, but it was serious. If it were not for an astute Ms. Lopez, the cancer would have festered undetected. I could have died."

Due to his multiple severe injuries McIntyre has been unable to work since that first accident on April 9, 2012. While disability benefits have helped him, he still suffers from bouts of depression.

"I get frustrated because I can't do some of the things I used to do, like coaching youth baseball and football," he explained. "I can no longer run with the kids and keep up with them. I miss that. It makes me sad."

He added, "the truth is I would not be here today if it weren't for Robin Lopez, Dr. Peterkin and most importantly, God," declared McIntyre. "Despite my ongoing troubles, and the fact that I still have a long way to go with my therapies, I am happy again. I am engaged to a beautiful woman, Latrice, who sticks with me in spite of all this. I thank God every day for her and my CHI team!"

SERVICES & PROGRAMS

Quality Convenient Care

CHI offers a "one stop shopping" model. Patients can access a wide variety of services all under one roof. Our services are seamless, affordable and culturally sensitive in our 11 health centers and 34 school-based centers.

Services Provided

Primary Care
Pediatrics
Immunizations
OB/GYN
Urgent Care/Walk-in
Care Coordination
Vision

Pharmacy/Free RX Delivery
Medication Management & Assistance
Laboratory
Radiology
Dental
Behavioral Health(Adult/Child)
Insurance Enrollment

Crisis Intervention & Stabilization
Detox (24 hours)
WIC
Complimentary Transportation
Live Scan Fingerprinting

Special Programs

BREAST AND CERVICAL CANCER program focused on free and low cost breast and cervical cancer screening.

BUILDING HEALTHY COMMUNITIES targets families to provide insurance enrollment assistance as well as public assistance benefits.

CHI COMMUNITY INITIATIVE a service project that takes CHI teams from various specialties into the community's affordable housing centers.

COMPREHENSIVE AIDS RESOURCES AND EDUCATION SERVICES (C.A.R.E.S) HIV/AIDS testing and counseling linked to medical and dental care, prescription services, community outreach and more.

CHRONIC DISEASE SELF MANAGEMENT program teaches patients new skills for living better with chronic conditions.

ENABLING PROGRAM (VIVA BIEN) provides services to migrant seasonal farm workers and the homeless population in the South Dade and Everglades migrant communities.

HEALTHY BODY, HEALTHY SOULS (HBHS) screens, evaluates and educates women ages 18-65 on breast and cervical cancer.

MIGRANT HEALTH services are provided at CHI's Everglades and South Dade Health Centers, located in Farmworker housing communities to decrease the limited access to health care and reduce barriers to care.

PREVENTATIVE MANAGEMENT PROGRAM FOR THE EFFECTIVE RECOVERY (P.A.M.P.E.R) reduces health disparities and improves care outcomes for patients with chronic diseases or those at risk for defined cancers.

SCHOOL-BASED HEALTH efficient and cost-effective health care services that bridge the gap, keeping our children strong, healthy and ready to learn.

SENIOR CENTER FOR EXCELLENCE program specifically designed to improve and maintain the health and wellness of local seniors.

SERVICE PARTNERSHIP targets children and their families who need help with chronic absenteeism, youth violence and/or child maltreatment.

SOUTH FLORIDA CENTER FOR REDUCING CANCER DISPARITIES (S.U.C.C.E.S.S) recruits African-American and Hispanic women ages 30-65 years who have not had a pap smear within the last three years.

SPECIALIZED THERAPEUTIC FOSTER CARE is an alternative to regular foster homes, group homes and psychiatric residential treatment for children with severe emotional disturbances.

HEALTH CENTERS

Doris Ison Health Center
10300 SW 216th Street
Miami, FL 33190
(305) 253-5100

Coconut Grove Health Center
3831 Grand Avenue
Miami, FL 33133
(786) 245-2700

Everglades Health Center
19300 SW 376th Street
Florida City, FL 33034
(305) 246-4607

Marathon Health Center
2855 Overseas Highway, MM 48.5
Marathon, FL 33050
(305) 743-4000

Martin Luther King, Jr. Clinica Campesina
810 West Mowry Drive
Homestead, FL 33030
(305) 248-4334

Naranja Health Center
13805 SW 264th Street
Naranja, FL 33032
(305) 258-6813

South Dade Health Center
13600 SW 312th Street
Homestead, FL 33033
(305) 242-6069

South Miami Health Center
6350 Sunset Drive
South Miami, FL 33143
(786) 293-5500

Tavernier Health Center
91200 Overseas Highway, Unit 17
Tavernier, FL 33070
(305) 743-0383

West Perrine Health Center
18255 Homestead Avenue
Perrine, FL 33157
(305) 234-7676

West Kendall Health Center
13540 SW 135th Avenue
Miami, FL 33186
(786) 231-0800

URGENT CARE CENTERS

DORIS ISON HEALTH CENTER
10300 SW 216 St., Miami, FL 33190
(305) 252-4880 • Mon.-Sun. 3pm-10pm

**MARTIN LUTHER KING JR.
CLINICA CAMPESINA**
810 W. Mowry Dr., Homestead, FL 33030
(305) 242-6006 • Mon.-Sat. 3pm-10pm

SCHOOL-BASED HEALTH CENTERS

Avocado Elementary
Bent Tree Elementary School
Bowman Ashe/Doolin K-8 Academy
• Lower Academy 1-5
• Upper Academy 6-8
Campbell Drive K-8 Center
Colonial Drive Elementary
COPE South/Dorothy M. Wallace
Dante B. Fascell Elementary School
Dr. Henry E. Perrine Academy of the Arts
Dr. William A. Chapman Elementary
Cutler Bay Middle School

Florida City Elementary
Gateway Environmental K-8 Learning Center
Goulds Elementary School
H.A. Ammons Middle School
Holmes Braddock High School
Homestead Middle School
Homestead Senior High
Howard D. McMillan Middle
Irving & Beatrice Peskoe K-8 Center
Jane S. Roberts K-8 Center
John Ferguson Senior High School
Leisure City K-8 Center

Marjory Stoneman Douglas Elementary School
• Early Learning Center Pre K 1st, 2nd
• Primary Learning Center K
• Main 3-5
Paul W. Bell Middle School
R.R. Moton Elementary
Redondo Elementary
Royal Green Elementary
South Dade Senior High
Southwood Middle School
West Homestead K-8 Center
Zora Neale Hurston Elementary



"Patient Care Comes First"

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CHI is a not-for-profit corporation partially sponsored/funded by the Florida Department of Children and Families, District 11, The Florida Department of Health, HRSA, Bureau of Primary Health Care, Public Health Trust of Miami Dade County, The Children's Trust and the Health Foundation of South Florida.

